



UNITED STATES ARMY HUMAN RESOURCES COMMAND



TRANSPORTATION OFFICER BASIC COURSE BRIEF
CPT NELSON





AGENDA



- **Organization**
- **Mission**
- **Assignment officer responsibilities**
- **Demographics**
- **Operational assignments/Pinpoint**
- **Leader development**
- **JODSF/OER/ORB**
- **DA photo**
- **Individual officer responsibility**
- **Road to captain**
- **Board Results**
- **Summary**



TRANSPORTATION TEAM



LTC MIKE MACNEIL
BRANCH CHIEF

LTC JIM KINKADE
LIEUTENANT COLONEL
ASSIGNMENTS OFFICER

MAJ STAN WILLIAMS
MAJORS
ASSIGNMENTS OFFICER

CPT LISA SAULSBERY
CAPTAINS
ASSIGNMENTS OFFICER

CPT KRISTEN NELSON
LIEUTENANTS ASSIGNMENTS
OFFICER/FRO

Ms. ALICE DOWDELL
HUMAN RESOURCES ASSISTANT



MISSION

**Ensure
Readiness**

**Provide the Right
Officer**

at the Right Time

With the Right Skills



BASED ON:

- **Army Requirements**
- **Officer Professional Development Needs**
- **Officer Personal Desires**

**Try! To Provide
Flexibility /
Stability**



YOUR ASSIGNMENTS OFFICER



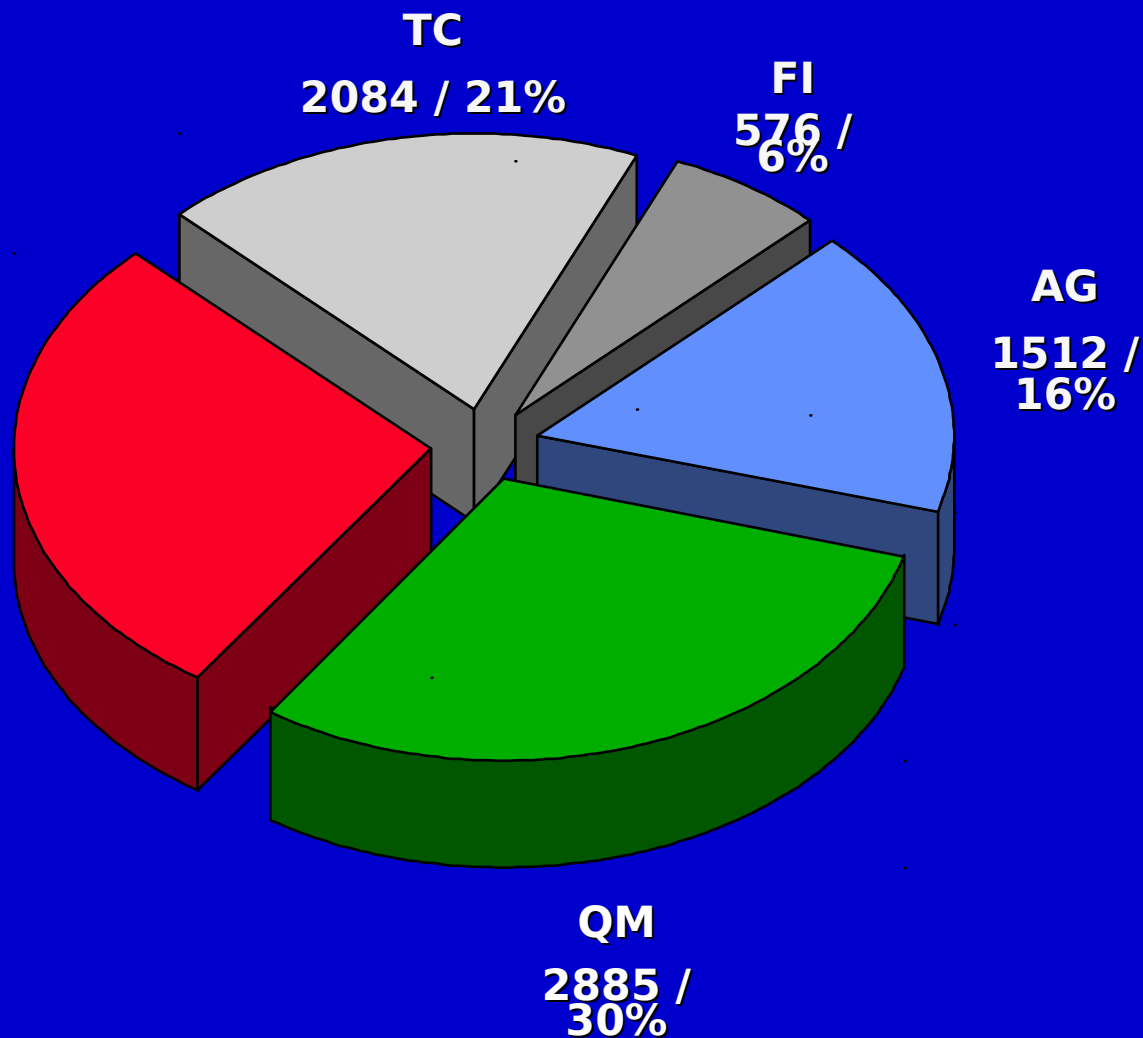
- **Meets Army requirements - Doesn't create them**
- **Professionally develops officers to meet future requirements**
- **Assigns to major Army commands (MACOMs) - Not to duty positions (i.e pinpoints)**
- **Considers tour (overseas) equity**
- **Considers experience, training, and education**
- **Must adhere to changing policies**
- **Is NOT part of the promotion or selection process**
- **Cares for each officer - but NOT at the expense of others**
- **Manages a population of 600-700 LTs**
- **Is Human!**



COMBAT SERVICE SUPPORT DIVISION



CSS POPULATION BY BRANCH



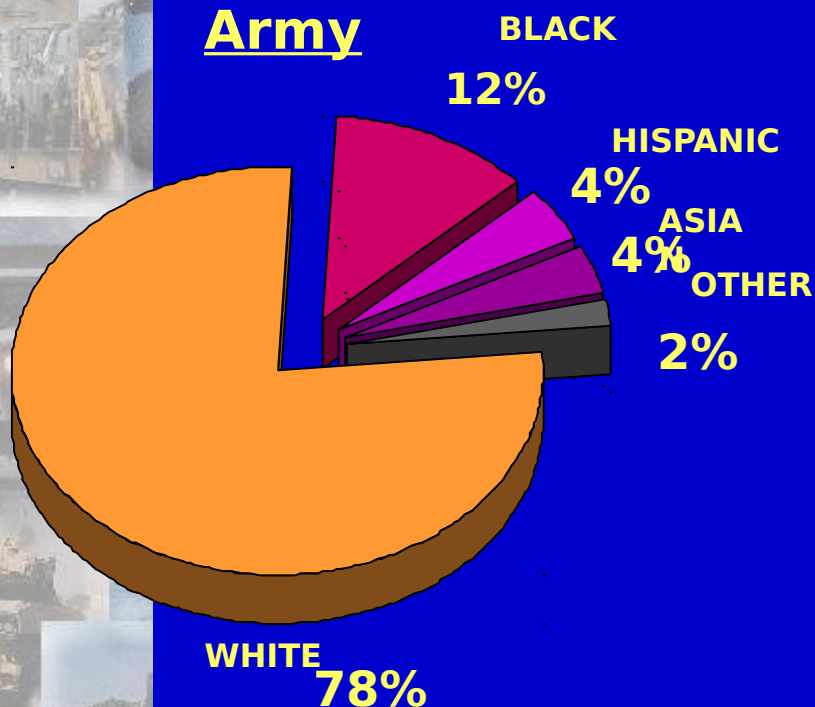
OD
2671 /
27%



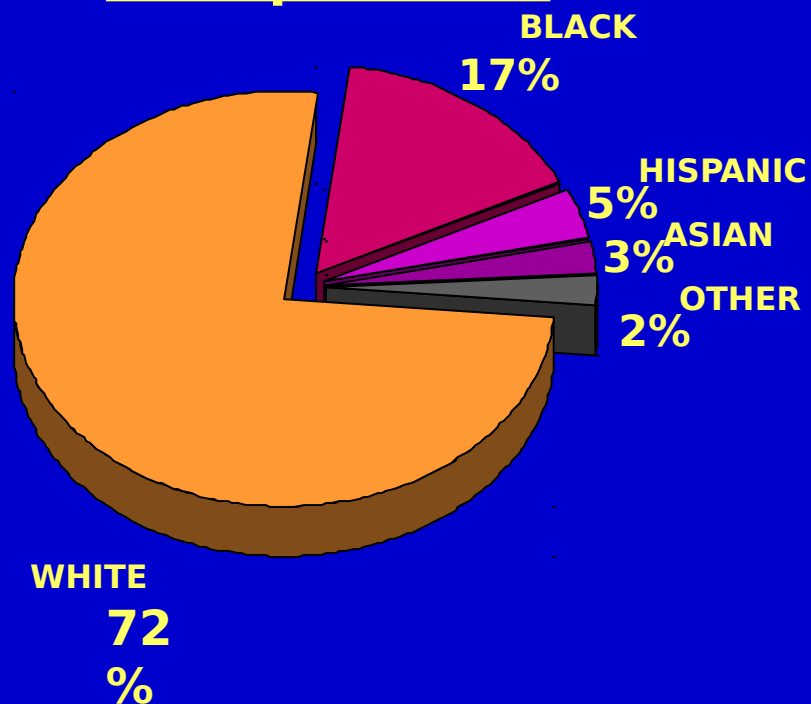
TRANSPORTATION CORPS DEMOGRAPHICS



Army



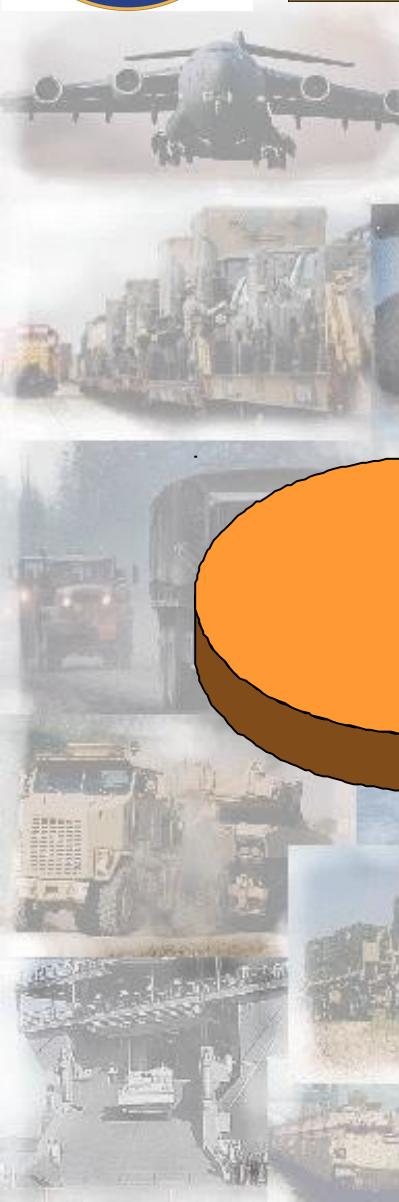
Transportation





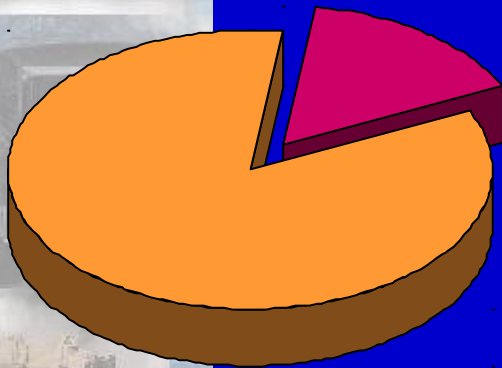
TRANSPORTATION CORPS

Male and Female Population



ARMY

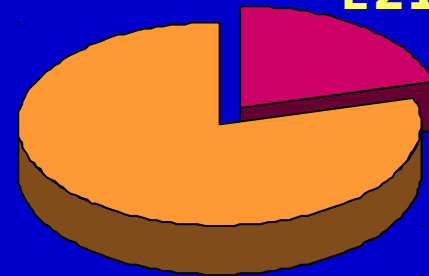
**FEMALE
16%**



**MALE
84%**

TRANSPORTATION

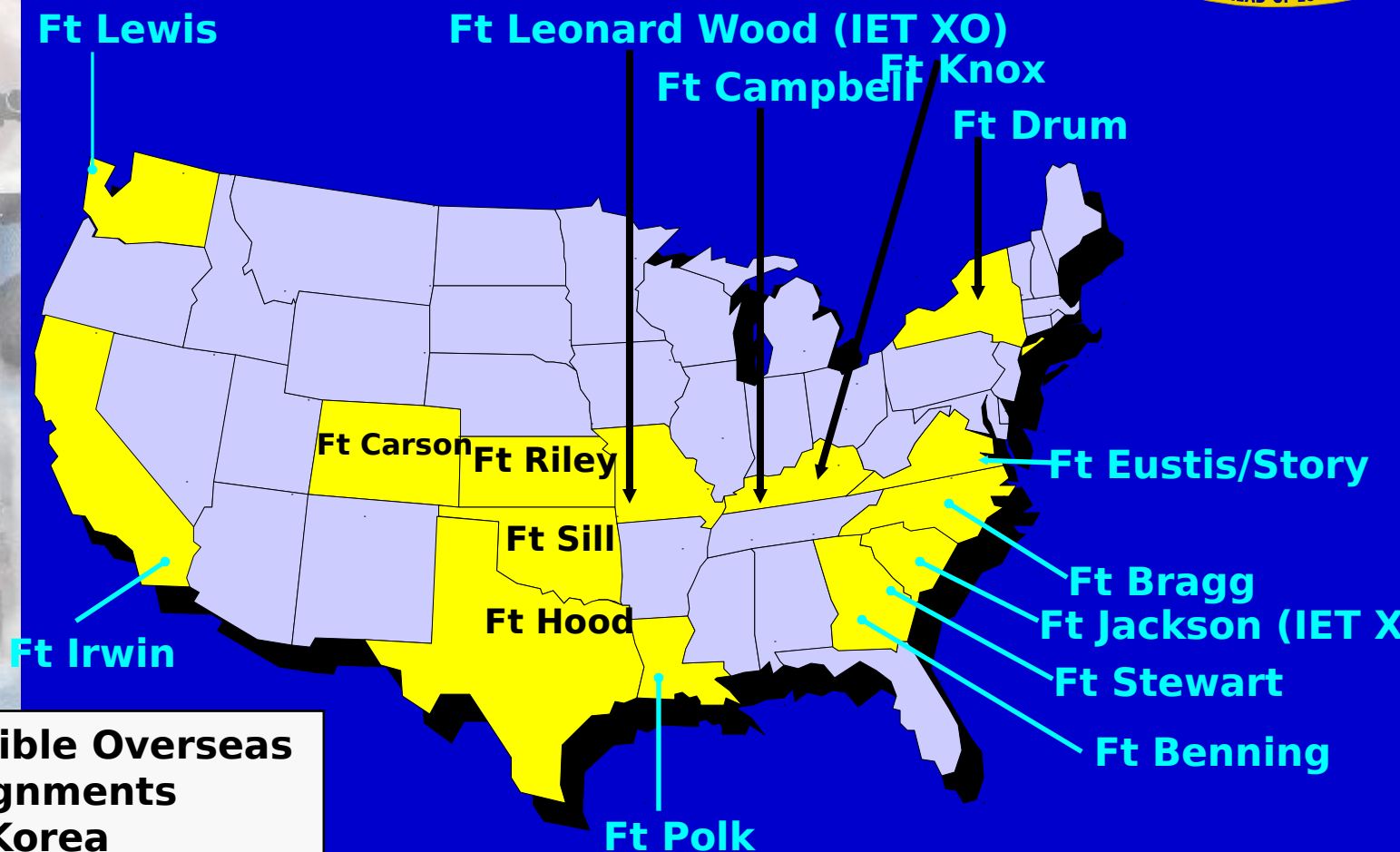
**FEMALE
21%**



**MALE
79%**



OPERATIONAL ASSIGNMENTS



Possible Overseas Assignments

- Korea
- Japan
- Alaska
- Hawaii
- Germany



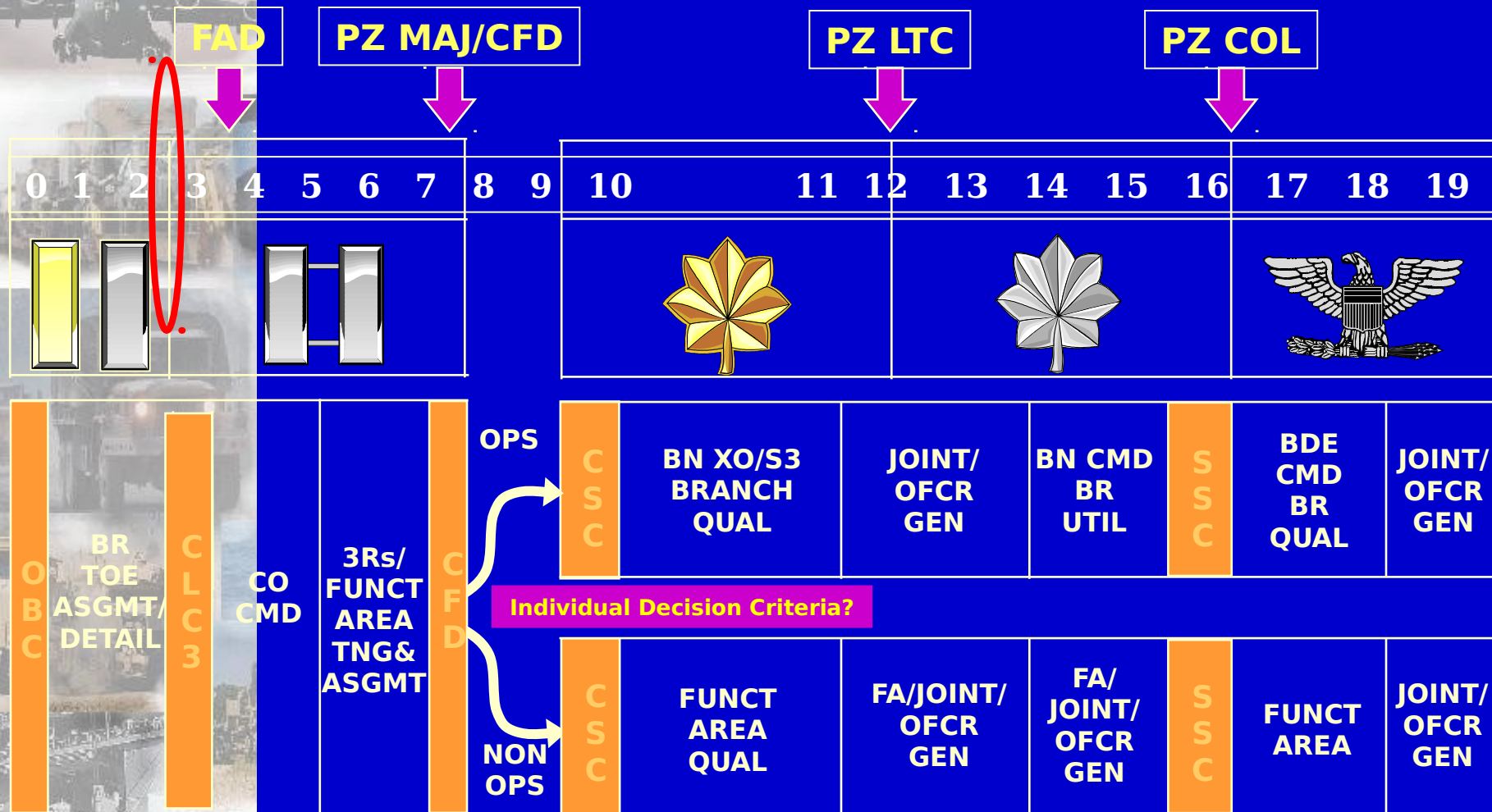
STRENGTH MNGR LIST



- Alaska - DSN: 317-384-2606/3330, COMM: 907-384-2606
 - FT. Benning, GA - DSN 835-1415, COMM: 706-835-1415
 - FT. Bliss, TX - DSN: 978-4100/4949, COMM: 915-568-4100
 - FT. Bragg, NC - DSN: 236-2004/2579, COMM: 910-396-2004
 - FT. Campbell, KY - DSN 635-9659/9280, COMM: 502-798-9659
 - FT. Carson, CO - DSN 691-4077/9828, COMM: 719-256-4077
 - FT. Drum, NY - DSN 341-5747/5928/6498, COMM: 315-772-5747
 - Egypt - 011 9727 628 1801, EXT. 3892_
 - Ft. Eustis, VE - DSN: 927-2300, COMM: 757-878-2300
 - Germany Strength Manager, DSN: 314-379-6501/7854/6440
- USAREUR Pinpoint at www.1perscom.army.mil/Opmd/Pinrequest.htm**
- Hawaii - DSN: 438-6268/1119/1706, COMM: 808-438-6268
 - FT. Hood, TX - DSN: 737-0357/0356, COMM: 817-287-0357
 - FT. Irwin, CA - DSN 470-5237/3571, COMM: 619-380-5237
 - Japan - DSN: 315-263-8060
 - FT. Knox, KY - DSN: 464-5451/4703, COMM: 502-624-5451
 - Korea Strength Manager, DSN: 315-724-3465/3964
- Sponsorship Website: <https://www.sponsorship.korea.army.mil>**
- FT. Lewis, WA - DSN: 357-0234/0235, COMM: 206-967-0226
 - FT. Polk, LA - DSN 863-1115 / 1112, COMM: 337-531-1115
 - FT. Riley, KS - DSN 835-3021 or 856-6705, COMM: 913-239-3021
 - FT. Sill, OK - DSN: 639-4301/6383, COMM: 405-442-4301
 - FT. Stewart, GA - DSN 870-47135840, COMM: 912-767-4713



LEADER DEVELOPMENT TIMELINE





ASSIGNMENTS FOR LTs



- ***Platoon leader***
- ***Executive officer***
- ***Movement control officer***
- ***Battalion staff (S-1, S-4, Asst S-3)***
- ***Initial entry training XO (Ft. Jackson)***
- ***1LT to Korea program***



SUCCESS AS A LT



- **Listen**
- **Understand your responsibilities**
 - **Maintenance**
 - **Supply**
 - **Property Accountability**
 - **Training**
- **Know your soldiers**
- **Understand your unit's mission**
- **Maintain your physical fitness**
- **Lead from the front**
- **Always remain enthusiastic and positive**
- **Ask questions when you do not understand**
- **LEARN!**



JUNIOR OFFICER DEVELOPMENTAL SUPPORT FORM



JUNIOR OFFICER DEVELOPMENTAL SUPPORT FORM			
For use of this Form, see AR 623-105; the proponent agency is ODCSPER			
NAME OF RATED OFFICER (Last, First, MI)	SSN	GRADE	ORGANIZATION
PART I - INSTRUCTIONS. Use of this form is mandatory for Lieutenants and WO1s; optional for all other ranks. Initial face-to-face (Part II and III) - Discuss duty description/major performance objectives from DA Form 67-9-1. - Discuss Army leader values, attributes and skills as related to future duty performance and professional development (Part II: Leader Character) Complete Developmental Action Plan (Part III)- Record at least one developmental task for each leadership action that targets major performance objectives listed on DA Form 67-9-1. - Upon completion of the initial face-to-face counseling, date and initial Part IV (verification). Obtain senior rater's initials. Rated officer and rater retain file copy for use during later follow-up counselings. Quarterly Follow-up Counselings (Part V- Reverse) - Discuss major performance objectives and progress made. Adjust as needed. - Discuss progress made on developmental tasks; update/modify tasks as needed to continue developmental process. - Rater summarize key points in appropriate block of Part V. - Rater and rated officer initial, date, and keep a file copy for use during later counselings. NOTE: Reference for Army Leadership Doctrine is FM 22-100.			
PART II CHARACTER. Disposition of the leader: combination of values, attributes, and skills affecting leader actions. (See FM 22-100)			
ARMY VALUES			
1. HONOR: Adherence to the Army's publicly declared code of values		5. RESPECT: Promotes dignity, consideration, fairness, & EO	
2. INTEGRITY: Possesses high personal moral standards; honest in word and deed		6. SELFLESS-SERVICE: Places Army priorities before self	
3. COURAGE: Manifests physical and moral bravery		7. DUTY: Fulfills professional, legal, and moral obligations	
4. LOYALTY: Bears true faith and allegiance to the U.S. Constitution, the Army, the unit, and the soldier			
ATTRIBUTES Fundamental qualities and characteristics	MENTAL Possesses desire, will, initiative, and discipline	PHYSICAL Maintains appropriate level of physical fitness and military bearing	EMOTIONAL Displays self-control; calm under pressure
SKILLS (Competence) Skill development is part of self-development; prerequisite to action	CONCEPTUAL Demonstrates sound judgment, critical / creative thinking, moral reasoning	INTERPERSONAL Shows skill with people: coaching, teaching, counseling, motivating and empowering	TECHNICAL Possesses the necessary expertise to accomplish all tasks and functions
TACTICAL Demonstrates proficiency in required professional knowledge, judgment, and warfighting			
PART III - DEVELOPMENTAL ACTION PLAN. Development tasks that target major performance objectives on the DA Form 67-9-1. (See FM 22-100)			
INFLUENCING: Communicating, Decision Making, Motivating			
COMMUNICATING. Articulates written and oral ideas/concepts clearly and concisely. Message received equals message sent. Displays effective listening skills.			
DECISION MAKING. Reaches appropriate course(s) of action.			
MOTIVATING. Inspires, motivates, and guides others towards mission accomplishment. Sets the example by being in excellent physical / mental condition and consistently displaying proper military bearing.			
OPERATING: Planning, Executing, Assessing			
PLANNING. Uses critical and creative thinking to develop executable plans that are suitable, acceptable, and feasible.			
EXECUTING. Shows tactical and technical proficiency; meets mission standards; takes care of people/resources. Maximizes the use of available systems and technology. Performs well under physical and mental stress.			

DA FORM 67-9-1a, OCT 97

USAPA V1.00

ation tools to facilitate consistent improvement.

IMPROVING: Developing, Building, Learning
and counsels subordinates increasing their knowledge, skills and confidence.

d, cohesive, team built on bonds of mutual trust, respect, and confidence. Fosters ethical climate.

ent (individual study, professional reading, etc.), and fosters a learning environment in the unit (IPRs, AARs, NCOPO, etc.)

The Key to Effective Counseling!

ater initials _____ Date _____
2nd Assessment Key Points

ater initials _____ Date _____
3rd Assessment Key Points

Rated officer initials _____ Rater initials _____ Date _____

DA FORM 67-9-1a, OCT 97 (Reverse)

USAPA V1.00



DA FORM 67-9 (Front Side)



OFFICER EVALUATION REPORT For use of this form, see AR 623-305; the proponent agency is DCS/SPR										SEE PRIVACY ACT STATEMENT ON DA FORM 67-9-2	
PART I - ADMINISTRATIVE DATA											
a. NAME (Last, First, Middle Initial)				b. SSN		c. RANK		d. DATE OF RANK Year Month Day		e. BRANCH	f. DESIGNATED SPECIALTIES / PMS (MO)
g. UNIT, ORG., STATION, ZIP CODE OR APO, MAJ OR COMMAND											
h. REASON FOR SUBMISSION											
i. PERIOD COVERED FROM Year Month Day Year Month Day				j. RATED MONTHS		k. NONRATED CODES		l. NO. OF ENCL		m. RATED OFFICER COPY (Check one and date) 1. Given to Officer 2. Forwarded to Officer	
										n. PSB INITIAL	o. CMD CODE p. PSB CODE
PART II - AUTHENTICATION (Rated officer signature verifies PART I data and RATING OFFICIALS ONLY)											
a. NAME OF RATER (Last, First, MI)				SSN		RANK		POSITION		SIGNATURE DATE	
b. NAME OF INTERMEDIATE RATER (Last, First, MI)				SSN		RANK		POSITION		SIGNATURE DATE	
c. NAME OF SENIOR RATER (Last, First, MI)				SSN		RANK		POSITION		SIGNATURE DATE	
SENIOR RATER'S ORGANIZATION				BRANCH		SENIOR RATER TELEPHONE NUMBER		E-MAIL ADDRESS			
				d. This is a referred report, do you wish to make comments? ☐ Yes, comments are attached ☐ No		e. SIGNATURE OF RATED OFFICER		DATE			
PART III - DUTY DESCRIPTION											
a. PRINCIPAL DUTY TITLE						b. POSITION AOC / BR					
c. SIGNIFICANT DUTIES AND RESPONSIBILITIES. REFER TO PART Va, DA FORM 67-9-2											
PART IV - PERFORMANCE EVALUATION - PROFESSIONALISM (Rater)											
CHARACTER Disposition of the leader: combination of values, attributes, and skills affecting leader actions											
a. ARMY VALUES (Comments mandatory for all "NO" entries. Use PART Vb.)											
1. HONOR: Adherence to the Army's publicly declared code of values											
2. INTEGRITY: Possesses high personal moral standards; honest											
3. COURAGE: Manifests physical and moral bravery											
4. LOYALTY: Bears true faith and allegiance to the U.S. Constitution, Army, the unit, and the soldier											
5. RESPECT: Promotes dignity, consideration, fairness, & EO											
6. SELFLESS-SERVICE: Places Army priorities before self											
7. DUTY: Fulfills professional, legal, and moral obligations											
b. LEADER ATTRIBUTES / SKILLS / ACTIONS: First mark "YES" or "NO" for each block. Second, choose a total of six that best describe the rated officer. Select one from ATTRIBUTES, two from SKILLS/Competence, and three from ACTIONS/LEADERSHIP. Place an "X" in the appropriate numbered box with optional comments in PART Vb. Comments are mandatory for all "NO" entries in PART Vb.											
b.1. ATTRIBUTES (Select 1) Fundamental qualities and characteristics											
1. MENTAL YES NO Possesses desire, will, initiative, and discipline											
2. PHYSICAL YES NO Maintains appropriate level of physical fitness and military bearing											
3. EMOTIONAL YES NO Displays self-control; calm under pressure											
b.2. SKILLS (Competence) (Select 2) Skill development is part of self-development; prerequisite to action											
1. CONCEPTUAL YES NO Demonstrates sound judgment, critical / creative thinking, moral reasoning											
2. INTERPERSONAL YES NO Shows skill with people: coaching, teaching, counseling, motivating and empowering											
4. TACTICAL Demonstrates proficiency in required professional knowledge, judgment, and war fighting											
b.3. ACTIONS (LEADERSHIP) (Select 3) Major activities leader performs influencing, operating and improving											
1. INFLUENCING YES NO Method of reaching goals while operating / improving											
2. DECISION-MAKING YES NO Employs sound judgment, logical reasoning and uses resources wisely											
3. MOTIVATING YES NO Inspires, motivates, and guides others toward mission accomplishment											
4. PLANNING YES NO Develops detailed, executable plans that are feasible, accurate, and suitable											
5. EXECUTING YES NO Shows tactical proficiency; meets mission standards, and takes care of people/resources											
6. ASSESSING YES NO Uses after-action and evaluation tools to facilitate consistent improvement											
7. IMPROVING YES NO Long-term improvement in the Army, its people and organizations											
8. BUILDING YES NO Spends time and resources improving teams, groups, and units; fosters ethical climate											
9. LEARNING YES NO Seeks self-improvement and organizational growth; envisioning, adapting and leading change											
c. APT: DATE: HEIGHT: WEIGHT:											
d. JUNIOR OFFICER DEVELOPMENT - MANDATORY YES OR NO ENTRY FOR RATERS OF LTs AND WHO: WERE DEVELOPMENTAL TASKS RECORDED ON DA FORM 67-9-2a AND QUARTERLY FOLLOW-UP COUNSELING CONDUCTED: YES NO NA											

DA FORM 67-9

REPLACES DA FORM 67-9, 1 SEP 79, WHICH IS OBSOLETE, 1 OCT 97

1. RO signs last, **Allow for Time**

2. Scope of Responsibilities
- Remains important for Selection Bds

3. No is Bad

4. Only for Evaluation of Raters of LTs



DA FORM 67-9 (Back Side)



NAME _____ SSN _____

PART V - PERFORMANCE AND POTENTIAL EVALUATION (Rater)

5. EVALUATE THE RATED OFFICER'S PERFORMANCE DURING THE RATING PERIOD AND HIS/HER POTENTIAL FOR PROMOTION

☐ OUTSTANDING PERFORMANCE, MUST PROMOTE ☐ SATISFACTORY PERFORMANCE, PROMOTE ☐ UNSATISFACTORY PERFORMANCE, DO NOT PROMOTE ☐ OTHER (Explain)

6. COMMENT ON SPECIFIC ASPECTS OF THE PERFORMANCE AND POTENTIAL FOR PROMOTION REFER TO PART III, DA FORM 67-9 AND PART IVa, b, AND c. DA FORM 67-9-1.

7. IDENTIFY ANY UNIQUE PROFESSIONAL SKILLS OR AREAS OF EXPERTISE OF VALUE TO THE ARMY THAT THIS OFFICER POSSESSES. FOR ARMY COMPETITIVE CATEGORY CPT THROUGH LTC, ALSO INDICATE A POTENTIAL CAREER FIELD FOR FUTURE SERVICE.

PART VI - INTERMEDIATE RATER

PART VII - SENIOR RATER

8. EVALUATE THE RATED OFFICER'S PROMOTION POTENTIAL TO THE NEXT HIGHER GRADE

☐ BEST QUALIFIED ☐ FULLY QUALIFIED ☐ DO NOT PROMOTE ☐ OTHER (Explain below)

I currently senior rate _____ officer(s) in this grade _____
A completed DA Form 67-9-1 was received with this report and considered in my evaluation and review ☐ YES ☐ NO (Explain in c)

9. POTENTIAL COMPARED WITH OFFICERS SENIOR RATED IN SAME GRADE (OVERPRINTED BY DA)

☐ ABOVE CENTER OF MASS (Less than 50% in top box; Center of Mass if 50% or more in top box)

☐ CENTER OF MASS

☐ BELOW CENTER OF MASS RETAIN

☐ BELOW CENTER OF MASS DO NOT RETAIN

10. COMMENT ON PERFORMANCE / POTENTIAL

11. LIST 3 FUTURE ASSIGNMENTS FOR WHICH THIS OFFICER IS BEST SUITED. FOR ARMY COMPETITIVE CATEGORY CPT THROUGH LTC, ALSO INDICATE A POTENTIAL CAREER FIELD FOR FUTURE SERVICE.

5. To Date Most RO's viewed as *Outstanding*

6. Performance & Potential

7. **NOT Potential** - Unique Skills etc.. - Majority of board members indicate that unique skills block sets the stage for OPMS XXI

8. Senior Rater - **Potential**



DA OFFICIAL PHOTOS

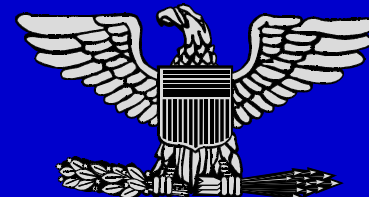
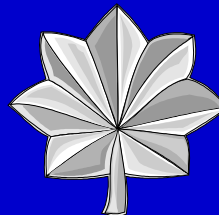
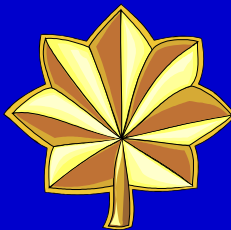
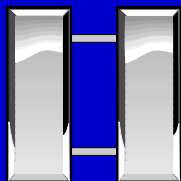


- **3/4 length digitized**
- **Taken upon promotion or within 1 year prior to any board action (recommendation)**
- **Photo considerations**
 - **discoloration**
 - **wrinkles and fit**
 - **awards**
 - **professional appearance**



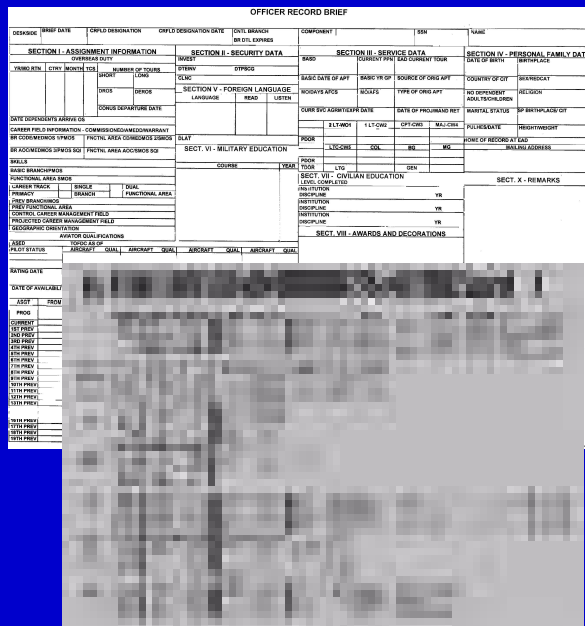


DA PHOTO



ORB & MICROFICHE

RTR/SR COMMENTS ON POTENTIAL

[illegible]

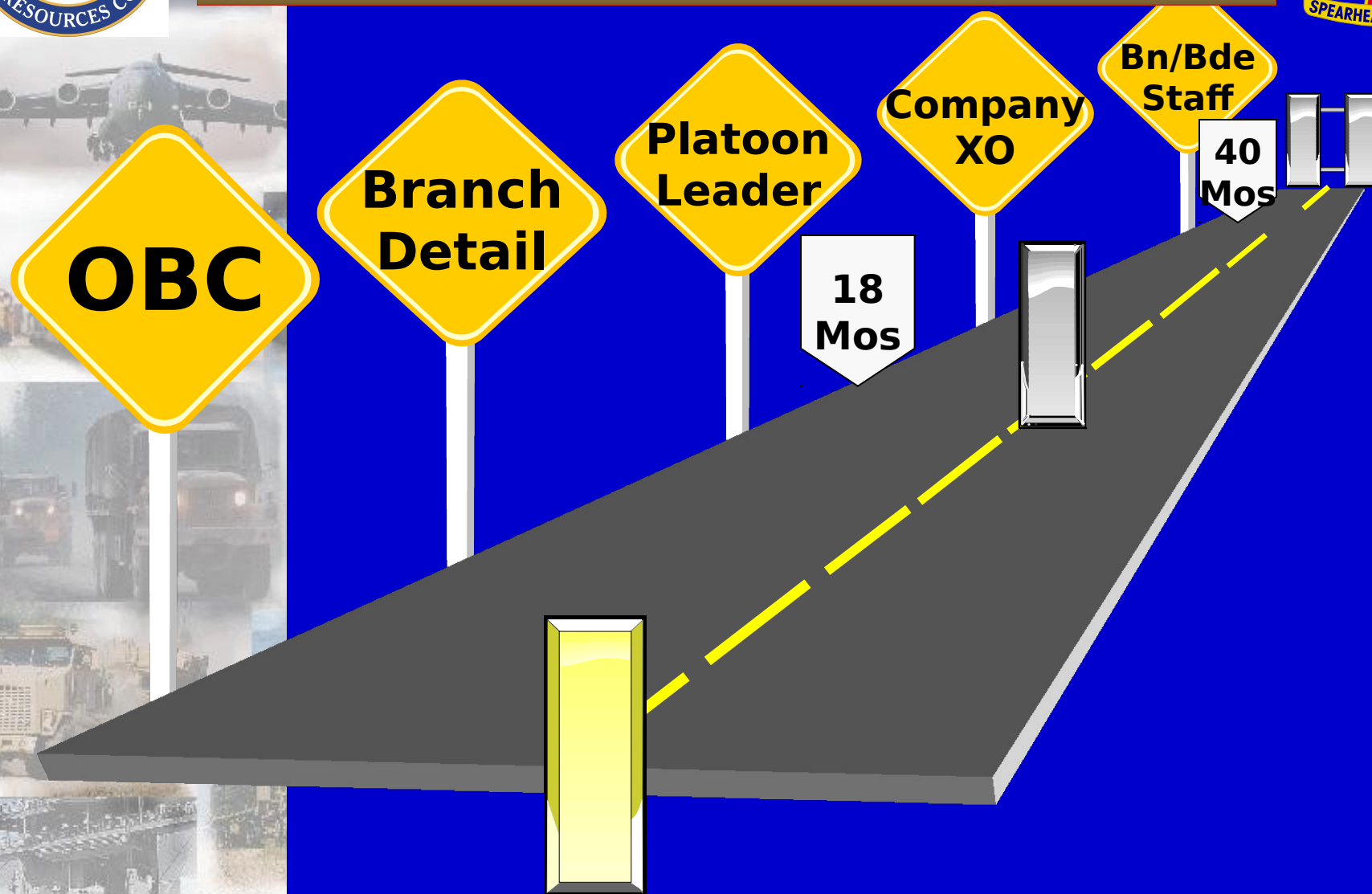
JOB DESCRIPTION

[illegible]

JOB PERFORMANCE...THE BEDROCK



THE ROAD TO CPT





CPT PROMOTION BOARD (NOV) FY03



GENDER

FEMALES 100.0%
50/50
MALES 97.1%
170/175

AGE

YOUNGEST 24
OLDEST 37
AVERAGE 27.8

SELECTION RATE

ARMY TC QM
OD

PZ 98.9% 97.7% 98.6%
98.9%
KZ 62.5% 50.0% 100.0%
100.0%

RACE

WHITE 98.8% 160/162
BLACK 94.6% 35/37
HISPANIC 92.9% 13/14
ASIAN/PAC 100.0% 8/8
AMER IND 100.0% 2/2
OTHER 100.0% 2/2

SOURCE OF APT

ROTC 97.7%
168/172
OCS 96.9%
32/33
USMA 100.0%
20/20

CIVILIAN EDUCATION

MASTERS 100.0% 3/3
BACHELORS 97.6%
205/210
ASSOCIATES 100.0% 12/12

FY 03 CPTs (NOV) BOARD
5 NOVEMBER 2002



WHAT YOU CAN EXPECT FROM US



- **Candid and timely counsel concerning:**
 - **Career progression and assignment updates**
 - **Officer professional development**
 - **Board news**
 - **Latest OER trends**





ASSIGNMENTS FOR CPTs



If Not Branch Qualified:

- **Back to Troops/Company Command**

Branch Qualified Captains:

- **Active Component/Reserve Component (AC/RC)**
- **Recruiting**
- **ROTC Duty (Cadet Command)**
- **Training and Doctrine Command (TRADOC)**
- **Schools and Centers**
- **Combat Training Center Observer Controller**
- **Functional Area**
- **United States Military Academy Instructor**
- **Advanced Civil Schooling**



QUESTIONS ?



CPT Kristen Nelson
U.S. HRC-Alexandria
ATTN: AHRC-OPG-T
200 STOVALL STREET
ALEXANDRIA, VA 22332-0416

DSN 221-5290/; COM (703) 325-5290
FAX DSN 221-2506; COM (703) 325-2506
E-MAIL kristen.nelson@hoffman.army.mil